

**TWIN OAKS BOARD OF ALDERMEN
NOTICE OF WORK SESSION
TWIN OAKS CITY HALL
WEDNESDAY, OCTOBER 21, 2020, 5:30 P.M.
TWIN OAKS, MO 63021**

1. FY 2021 Budget Work Session – Jeff Blume
2. Adjournment

Frank Johnson
City Clerk

POSTED: October 19, 2020 3:00 pm

At any time during its meeting, the Board of Aldermen may go into closed session, upon a motion duly made and approved, pursuant to Chapter 610 R.S.MO. for the reasons specifically set forth in Section 610.021 including, but not limited to, discussion pertaining to (1) legal actions, causes to action and litigation or confidential communications with the City's Attorney; (2) the lease, sale or purchase of real estate; (3) hiring, firing, disciplining or promoting of particular employees when personal information about the employee is discussed.

**PLEASE NOTE: ANY PERSON REQUIRING PHYSICAL OR VERBAL ACCOMMODATIONS SHOULD CONTACT THE CITY OFFICE 12 HOURS PRIOR TO MEETING. (636-225-7873)
COPIES OF PUBLIC RECORDS FOR THIS AGENDA ARE AVAILABLE FOR PUBLIC INSPECTION BEFORE AND AT THE TIME OF THE MEETING.**



**CITY OF
TWIN OAKS, MISSOURI**

ANNUAL OPERATING BUDGET

**FOR THE FISCAL YEAR ENDING
DECEMBER 31, 2021**

**BOARD OF ALDERMEN REVIEW
WEDNESDAY, OCTOBER 21, 2020**

CITY OF TWIN OAKS, MISSOURI

ANNUAL OPERATING BUDGET

FOR THE FISCAL YEAR ENDING DECEMBER 31, 2021

WORKSESSION BINDER

Table of Contents

Consolidated Statements of Revenues, Expenses and Fund Balance, For the Three Fiscal Years Ending December 31, 2021	1
Budgeted Consolidating Statements of Revenues, Expenses and Fund Balance, For the Fiscal Year Ending December 31, 2021	2
Forecasted Consolidating Statements of Revenues, Expenses and Fund Balance, For the Fiscal Year Ending December 31, 2020	3
Consolidating Statements of Revenues, Expenses and Fund Balance, For the Fiscal Year Ended December 31, 2019	4
Statements of Revenues, Expenses and Fund Balance, For the Seven Fiscal Years Ending December 31, 2021	
General Fund	5 - 7
Park and Stormwater Fund.....	8 - 9
Road Fund.....	10
Capital Improvements Sales Tax Fund	11
Sewer Lateral Fund	12
Statements of Revenues, Expenses and Changes in Fund Balance, Worksheet for Determining Fiscal Year 2020 Forecast and Fiscal Year 2021 Budget.....	13 - 17
Schedule of Capital Improvements for the Two Fiscal Years Ending December 31, 2021	18
Schedule of Planned Repair and Maintenance Projects for the Fiscal Year Ending December 31, 2021	19
Schedule of Planned Repair and Maintenance Projects for the Fiscal Year Ending December 31, 2020	20

CITY OF TWIN OAKS, MISSOURI
CONSOLIDATED STATEMENTS OF REVENUES, EXPENSES AND FUND
BALANCE
FOR THE THREE FISCAL YEARS ENDING DECEMBER 31, 2021

	ACTUAL 2019	FORECAST 2020	DIFFERENCE FAV / (UNFAV)		BUDGET 2021	DIFFERENCE FAV / (UNFAV)	
			AMOUNT	PERCENT		AMOUNT	PERCENT
REVENUES							
Sales Taxes	\$ 1,023,671	\$ 996,000	\$ (27,671)	(2.7)%	\$ 975,200	\$ (20,800)	(2.1)%
Property Taxes	31,862	55,700	23,838	74.8 %	56,100	400	0.7 %
Intergovernmental Taxes	26,357	25,000	(1,357)	(5.1)%	24,100	(900)	(3.6)%
Licenses, Permits & Fees	88,384	98,800	10,416	11.8 %	90,900	(7,900)	(8.0)%
Miscellaneous Revenue	3,298	3,300	2	0.1 %	3,300	-	-
Interest Income	7,704	4,300	(3,404)	(44.2)%	2,700	(1,600)	(37.2)%
Total	1,181,276	1,183,100	1,824	0.2 %	1,152,300	(30,800)	(2.6)%
EXPENSES							
Personnel Services	257,794	251,700	6,094	2.4 %	264,800	(13,100)	(5.2)%
Administrative	122,699	96,100	26,599	21.7 %	100,600	(4,500)	(4.7)%
Operating	262,335	217,000	45,335	17.3 %	208,600	8,400	3.9 %
Contractual	123,011	88,600	34,411	28.0 %	89,200	(600)	(0.7)%
Police	128,621	127,900	721	0.6 %	131,700	(3,800)	(3.0)%
Lease	(75)	-	(75)	100.0 %	-	-	-
Repairs and Maintenance	78,804	62,800	16,004	20.3 %	67,300	(4,500)	(7.2)%
Debt Service	142,628	142,800	(172)	N/M	142,800	-	-
Capital additions							
Stormwater	713	-	713	N/M	-	-	-
Other	419,519	130,000	289,519	69.0 %	146,000	(16,000)	(12.3)%
Total	1,536,049	1,116,900	419,149	27.3 %	1,151,000	(34,100)	(3.1)%
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES AND CHANGE IN FUND BALANCE	(354,773)	66,200	420,973	(118.7)%	1,300	(64,900)	(98.0)%
FUND BALANCE -							
Beginning of Year	1,636,413	1,281,641	(354,772)	(21.7)%	1,347,841	66,200	5.2 %
End of Year	\$ 1,281,640	\$ 1,347,841	\$ 66,201	5.2 %	\$ 1,349,141	\$ 1,300	0.1 %

CITY OF TWIN OAKS, MISSOURI
BUDGETED CONSOLIDATING STATEMENTS OF
REVENUES, EXPENSES AND FUND BALANCE
FOR THE FISCAL YEAR ENDING DECEMBER 31, 2021

	FUND NAME					
	Sewer	Capital Improve- ments	Road	Park and Stormwater	General	Total
REVENUES						
Sales Taxes	\$ -	\$ 242,300	\$ -	\$ 276,600	\$ 456,300	\$ 975,200
Property Taxes	-	-	33,200	-	22,900	56,100
Intergovernmental Taxes	-	-	8,600	-	15,500	24,100
Licenses, Permits & Fees	4,200	-	-	-	86,700	90,900
Miscellaneous Revenue	-	-	-	400	2,900	3,300
Interest Income	2,000	-	-	-	700	2,700
	6,200	242,300	41,800	277,000	585,000	1,152,300
EXPENSES						
Personnel Services	-	-	45,800	40,900	178,100	264,800
Administrative	-	-	-	-	100,600	100,600
Operating	3,000	-	84,600	41,600	79,400	208,600
Contractual	-	-	-	-	89,200	89,200
Police	-	-	-	-	131,700	131,700
Lease	-	-	-	-	-	-
Repairs and Maintenance	-	-	20,100	47,200	-	67,300
Debt Service		142,800				142,800
Capital additions						
Stormwater	-	-	-	-	-	-
Other	-	56,000	75,000	15,000	-	146,000
Total	3,000	198,800	225,500	144,700	579,000	1,151,000
Excess (deficiency) of revenues over (under) expenditures	3,200	43,500	(183,700)	132,300	6,000	1,300
OTHER SOURCES (USES) OF FUNDS						
Transfers	-	(40,800)	183,700	(57,200)	(85,700)	-
CHANGE IN FUND BALANCE	3,200	2,700	-	75,100	(79,700)	1,300
FUND BALANCE -						
Beginning of Year	65,926	506,860	-	314,361	460,694	1,347,841
End of Year	\$ 69,126	\$ 509,560	\$ -	\$ 389,461	\$ 380,994	\$ 1,349,141

CITY OF TWIN OAKS, MISSOURI
FORECASTED CONSOLIDATING STATEMENTS OF
REVENUES, EXPENSES AND FUND BALANCE
FOR THE FISCAL YEAR ENDING DECEMBER 31, 2020

	FUND NAME					
	Sewer	Capital Improve-ments	Road	Park and Stormwater	General	Total
REVENUES						
Sales Taxes	\$ -	\$ 247,200	\$ -	\$ 282,200	\$ 466,600	\$ 996,000
Property Taxes	-	-	32,900	-	22,800	55,700
Intergovernmental Taxes	-	-	9,500	-	15,500	25,000
Licenses, Permits & Fees	4,200	-	-	-	94,600	98,800
Miscellaneous Revenue	-	-	-	400	2,900	3,300
Interest Income	1,700	-	-	-	2,600	4,300
	5,900	247,200	42,400	282,600	605,000	1,183,100
EXPENSES						
Personnel Services	-	-	45,800	35,200	170,700	251,700
Administrative	-	-	-	-	96,100	96,100
Operating	5,400	-	92,600	41,400	77,600	217,000
Contractual	-	-	-	-	88,600	88,600
Police	-	-	-	-	127,900	127,900
Lease	-	-	-	-	-	-
Repairs and Maintenance	-	-	13,500	49,300	-	62,800
Debt Service		142,800				142,800
Capital additions						
Stormwater	-	-	-	-	-	-
Other	-	59,100	54,400	16,500	-	130,000
Total	5,400	201,900	206,300	142,400	560,900	1,116,900
Excess (deficiency) of revenues over (under) expenditures	500	45,300	(163,900)	140,200	44,100	66,200
OTHER SOURCES (USES) OF FUNDS						
Transfers	-	3,116	139,784	(57,200)	(85,700)	-
CHANGE IN FUND BALANCE	500	48,416	(24,116)	83,000	(41,600)	66,200
FUND BALANCE -						
Beginning of Year	65,426	458,444	24,116	231,361	502,294	1,281,641
End of Year	\$ 65,926	\$ 506,860	\$ -	\$ 314,361	\$ 460,694	\$ 1,347,841

**CITY OF TWIN OAKS, MISSOURI
CONSOLIDATING STATEMENTS OF
REVENUES, EXPENSES AND FUND BALANCE
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019**

	FUND NAME					
	Sewer	Capital Improve- ments	Road	Park and Stormwater	General	Total
REVENUES						
Sales Taxes	\$ -	\$ 246,985	\$ -	\$ 290,573	\$ 486,113	\$ 1,023,671
Property Taxes	-	-	12,291	-	19,571	31,862
Intergovernmental Taxes	-	-	10,202	-	16,155	26,357
Licenses, Permits & Fees	4,248	-	-	-	84,136	88,384
Miscellaneous Revenue	-	-	-	100	3,198	3,298
Interest Income	1,951	-	-	-	5,753	7,704
	6,199	246,985	22,493	290,673	614,926	1,181,276
EXPENSES						
Personnel Services	-	-	49,084	38,636	170,074	257,794
Administrative	-	-	-	-	122,699	122,699
Operating	1,923	-	112,298	74,571	73,543	262,335
Contractual	-	-	-	-	123,011	123,011
Police	-	-	-	-	128,621	128,621
Lease	-	-	-	-	(75)	(75)
Repairs and Maintenance	-	-	23,610	55,194	-	78,804
Debt Service		142,628				142,628
Capital additions						
Stormwater	-	-	-	713	-	713
Other	-	4,179	101,336	314,004	-	419,519
Total	1,923	146,807	286,328	483,118	617,873	1,536,049
Excess (deficiency) of revenues over (under) expenditures	4,276	100,178	(263,835)	(192,445)	(2,947)	(354,773)
OTHER SOURCES (USES) OF FUNDS						
Transfers	-	(145,166)	287,953	(85,672)	(57,115)	-
Bond proceeds						-
CHANGE IN FUND BALANCE	4,276	(44,988)	24,118	(278,117)	(60,062)	(354,773)
FUND BALANCE -						
Prior Period Adjustment						-
Beginning of Year	61,150	503,432	(2)	509,478	562,355	1,636,413
End of Year	\$ 65,426	\$ 458,444	\$ 24,116	\$ 231,361	\$ 502,294	\$ 1,281,640

**CITY OF TWIN OAKS, MISSOURI -
GENERAL FUND
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2021**

	ACTUAL					BUDGET	FCAST	BUDGET
	2015	2016	2017	2018	2019	2020	2020	2021
REVENUES								
Sales Taxes								
Sales Tax One Cent - M	\$ 337,482	\$ 300,346	\$ 305,725	\$ 268,144	\$ 338,915	\$ 325,100	\$ 324,100	\$ 317,600
Local Option 1/4 cent	145,913	115,528	140,982	126,808	125,405	128,800	124,300	121,800
SL County Prop P Sales Tax	-	-	4,723	21,352	21,793	21,400	18,200	16,900
Total	483,395	415,874	451,430	416,304	486,113	475,300	466,600	456,300
Property Taxes								
Property Tax (Commercial) - Y	29,469	23,543	24,098	28,460	19,196	40,000	16,200	16,200
Financial Institution Tax - Y	2	212	454	-	-	-	-	-
Railroad/Utility Tax - M	503	469	454	437	375	400	6,600	6,700
Total	29,974	24,224	25,006	28,897	19,571	40,400	22,800	22,900
Intergovernmental Taxes								
Motor Vehicle Sales Tax - M	3,250	3,346	3,522	3,765	2,988	4,000	3,400	3,400
Motor Vehicle Fee Increase - M	1,732	1,676	1,742	1,944	1,490	2,300	1,600	1,600
Franchise Fee (Charter, AT&T)	8,493	8,343	7,203	9,753	10,868	9,700	9,700	9,700
Cigarette Tax - M	1,127	1,006	970	861	809	1,000	800	800
Total	14,602	14,371	13,437	16,323	16,155	17,000	15,500	15,500
Licenses, Permits & Fees								
Occupancy Permits	2,000	1,870	1,350	900	2,050	2,400	3,800	3,800
Fence Permits	-	25	105	105	-	-	100	100
Dumpster/Temp Storage Permit	-	-	100	-	-	-	-	-
Building Permits	300	271	1,002	907	1,264	1,000	2,000	1,000
Sign Permits	-	-	1,250	(273)	461	400	600	600
Fee Income; Misc.	-	5,150	-	63	10	100	100	100
Merchants Licenses (Annually)	49,236	52,695	69,713	71,433	60,682	72,800	65,500	59,000
Liquor Licenses (Annually)	3,200	3,200	3,250	3,250	3,161	3,100	3,600	3,200
Cellular Tower Lease (Monthly)	14,515	14,515	14,757	15,967	16,208	17,400	17,400	17,400
Board of Adjustment Appeal Fees	-	-	-	-	300	100	-	-
Development Process Application	-	-	15,248	10,216	-	-	1,500	1,500
Total	69,251	77,726	106,775	102,568	84,136	97,300	94,600	86,700
Grants								
CD Grant Funds	-	-	-	-	-	-	-	-
Miscellaneous Revenue								
TOM Agreement (formerly BOA)	-	-	-	-	-	-	-	-
Miscellaneous Income	805	51	(210)	2,766	3,198	3,200	2,900	2,900
Total	805	51	(210)	2,766	3,198	3,200	2,900	2,900
Interest Income								
Interest Income	6,867	7,383	4,928	5,458	5,753	4,600	2,600	700
Total	604,894	539,629	601,366	572,316	614,926	637,800	605,000	585,000

**CITY OF TWIN OAKS, MISSOURI -
GENERAL FUND
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2021**

	ACTUAL					BUDGET	FCAST	BUDGET
	2015	2016	2017	2018	2019	2020	2020	2021
EXPENSES								
Personnel Services								
Wages Employees	112,054	83,912	102,760	99,167	106,979	100,600	96,100	105,700
Wages Trustees	20,400	20,123	20,400	20,400	20,400	20,400	20,400	20,400
Employee Benefits	7,404	5,000	5,096	7,182	8,703	9,100	11,900	12,900
Payroll Taxes	15,615	13,602	16,462	17,287	15,995	16,900	17,200	18,900
LAGERS	9,605	8,531	10,582	13,576	15,916	29,700	16,200	16,200
Unemployment Compensation	2,560	-	-	-	321	-	7,100	2,100
Payroll Processing Fees	1,672	1,628	1,721	1,802	1,760	1,900	1,800	1,900
Total	169,310	132,796	157,021	159,414	170,074	178,600	170,700	178,100
Administrative								
Building Inspection/Occup Fees	1,936	1,165	1,387	1,945	5,700	3,100	4,500	3,000
Village Property Expense (Tom)	2,144	8,364	11,729	1,649	1,649	1,700	-	-
City Property Expense:Town Hall	-	-	-	5,030	9,539	5,400	4,900	4,900
City Property Expense:50 Crescent	-	-	-	1,709	4,552	5,000	-	5,000
Village Property Expense	2,144	8,364	11,729	8,388	15,740	12,100	4,900	9,900
Meetings	914	508	448	(74)	204	900	-	-
Administrative Events	4,031	4,485	3,917	4,808	4,563	1,200	-	-
Arbor Day Event	180	305	635	655	548	-	-	-
Night Out in the Park	-	-	-	-	452	-	-	-
Govt Center Open House	-	-	-	915	-	-	-	-
Partnerships - Govt Cntr Use	-	-	-	-	-	-	-	-
Dues, Education & Conferences	7,493	4,066	4,121	6,426	2,596	6,000	2,300	2,300
Mileage	1,750	243	612	694	240	600	-	-
Bank Service Charges	-	60	99	61	32	100	100	100
Community Room Supervising	-	-	-	573	594	1,000	500	500
Election Expense	309	856	62	315	297	800	800	400
Legal Notices/Publications	713	2,336	4,106	1,192	2,577	2,800	1,900	1,900
Insurance	20,128	24,212	27,171	29,740	28,793	29,000	24,600	25,800
Printing	810	364	349	2,237	1,590	600	1,800	1,800
Postage	521	561	367	884	568	600	600	600
Telephone	7,451	7,633	6,648	5,584	5,866	5,400	5,400	5,600
Equipment Purchase/Maintenance	2,221	3,015	530	2,219	6,666	6,100	6,100	6,100
Service Contr. & Annual Charges	3,086	2,384	3,053	5,476	8,320	7,200	10,100	10,100
IT and Web Hosting	18,446	11,239	13,670	13,830	15,677	14,400	17,600	17,600
Copier Lease	3,337	2,748	2,724	2,414	2,520	2,800	2,800	2,800
Cooler Rental	195	147	147	(17)	-	-	-	-
Window Cleaning	221	221	221	2,069	2,826	2,900	2,000	2,000
County Sales Reports	315	175	105	-	-	-	-	-
Codification	2,649	6,212	6,626	3,125	10,167	1,600	7,300	7,300
Office Relocation	-	-	-	12,850	2,134	2,100	-	-
General Admin & Office Supplies	4,366	4,945	4,005	3,910	4,029	3,200	2,800	2,800
Miscellaneous Expense	-	-	-	298	-	-	-	-
Total	83,216	86,244	92,732	110,517	122,699	104,500	96,100	100,600
Operating								
Miscellaneous	-	87	(2,025)	(300)	235	300	300	300
Sanitation	36,383	40,268	46,060	43,260	44,272	45,700	45,900	46,900
Mosquito Control	434	378	365	385	176	800	700	700
Leaf Vacuuming	9,200	9,200	9,990	9,200	10,220	9,600	10,300	11,100
Utilities-Office	-	54	15	(4,839)	-	-	-	-
50 Crescent Ave Utilities	496	960	1,817	1,954	2,049	2,400	2,300	2,300
Electric	1,979	1,958	4,445	15,291	12,742	13,000	13,000	13,000
Gas	1,139	1,679	1,729	1,685	1,006	2,400	1,400	1,400
Utilities TH & 50 Crescent: Water	-	-	-	509	412	400	200	200
Utilities TH & 50 Crescent: Sewer	-	-	-	2,358	2,431	2,300	3,500	3,500
Total	49,631	54,584	62,396	69,503	73,543	76,900	77,600	79,400

**CITY OF TWIN OAKS, MISSOURI -
GENERAL FUND
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2021**

	ACTUAL					BUDGET	FCAST	BUDGET
	2015	2016	2017	2018	2019	2020	2020	2021
Contractual								
Legal	46,961	93,710	81,981	57,796	52,027	51,200	50,800	50,800
Legal - Non-Recurring	68,275	108,615	10,155	17,401	19,030	15,400	400	400
Auditing Fees	10,490	10,624	10,070	10,070	10,760	11,100	11,100	11,700
Accounting Fees	6,630	5,370	6,000	6,000	6,000	7,600	6,200	6,200
Engineering - General	1,600	2,666	14,064	24,340	18,361	15,000	12,500	12,500
Outside Labor	-	-	-	8,300	16,833	5,000	7,600	7,600
Total	133,956	220,985	122,270	123,907	123,011	105,300	88,600	89,200
Police	102,460	107,723	104,779	118,165	128,621	126,200	127,900	131,700
Lease	37,121	36,944	35,922	3,369	(76)	100	-	-
Stormwater	-	-	1,864	-	-	-	-	-
Total	575,694	639,276	576,984	584,875	617,872	591,600	560,900	579,000
Excess (deficiency) of revenues over (under) expenses	29,200	(99,647)	24,382	(12,559)	(2,946)	46,200	44,100	6,000
OTHER SOURCES(USES) OF FUNDS								
Transfer From General / (To) CIST	-	-	(42,900)	(57,115)	(57,115)	(85,700)	(85,700)	(85,700)
CHANGE IN FUND BALANCE	29,200	(99,647)	(18,518)	(69,674)	(60,061)	(39,500)	(41,600)	(79,700)
FUND BALANCE -								
Prior Perod Adjustment			(2,583)					
Beginning of Year	723,577	752,777	653,130	632,029	562,355	502,294	502,294	460,694
End of Year	\$ 752,777	\$ 653,130	\$ 632,029	\$ 562,355	\$ 502,294	\$ 462,794	\$ 460,694	\$ 380,994

**CITY OF TWIN OAKS, MISSOURI -
PARK AND STORMWATER FUND
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2021**

	ACTUAL					BUDGET	FCAST	BUDGET
	2015	2016	2017	2018	2019	2020	2020	2021
REVENUES								
P&S 1/2 cent	\$317,691	\$269,723	\$289,064	\$255,696	\$290,573	\$292,900	\$282,200	\$276,600
Grants	1,644	-	-	-	-	-	-	-
Commercial Permit Fee	100	800	400	600	100	-	400	400
Park Income	100	290	-	100,000	-	-	-	-
Miscellaneous Revenue	200	1,090	400	100,600	100	-	400	400
Total	319,535	270,813	289,464	356,296	290,673	292,900	282,600	277,000
EXPENSES								
Park Salaries	22,941	25,282	28,285	32,094	34,383	35,700	35,200	35,900
Park Salaries - Security	8,015	15,873	14,140	18,375	4,253	7,100	-	5,000
Total Personnel Services	30,956	41,155	42,425	50,469	38,636	42,800	35,200	40,900
Operating								
Park Mowing	7,798	7,704	8,201	7,297	6,943	8,400	7,000	7,200
Park Landscaping	(1,582)	5,991	3,404	1,344	3,011	7,500	1,100	1,100
Landscape Consultant	-	8,317	1,373	-	855	1,100	-	-
Vector & Chemical Control	-	694	7,540	8,585	4,475	4,100	8,600	8,600
Restroom Supplies	359	524	477	485	321	400	200	200
Fuel Expense	-	-	-	-	-	-	200	200
Events/Entertainment/Food	350	-	-	32	393	400	500	500
Other/Test Event; NNO & AD	-	-	-	-	120	1,200	-	-
Winter Lighting	-	-	1,580	2,970	2,511	4,000	4,000	4,000
August Event (Concert)	1,575	1,200	277	900	7,197	6,900	-	-
Park Events - Eclipse	-	-	3,489	-	-	-	-	-
Easter Egg Hunt	1,108	1,227	983	1,023	-	-	-	-
Family Fun Day (September)	3,183	3,429	3,911	3,343	4,246	2,700	-	-
Halloween Event	-	-	-	-	-	-	-	-
July Event (Concert/Fireworks)	23,363	25,824	26,961	31,323	30,392	30,200	5,400	5,400
June Event (Concert)	1,056	750	734	1,075	719	800	800	800
May Event (Concert)	1,003	318	-	-	-	-	-	-
Copyright Fees	-	-	1,047	1,114	1,153	1,200	1,200	1,200
Facility Partnerships	1,225	1,055	1,355	1,435	1,765	1,200	1,900	1,900
Park Promotions	1,527	851	914	782	-	600	-	-
Park Utilities	-	(91)	-	-	-	-	-	-
Electric (Park)	5,606	5,141	5,372	5,636	4,509	4,700	4,700	4,700
Sewer (Park)	1,142	1,389	1,818	241	-	1,200	900	900
Water (Park)	3,815	4,745	6,487	6,410	5,961	6,600	4,900	4,900
Total Operating	51,528	69,068	75,923	73,995	74,571	83,200	41,400	41,600
Park Lease	300	-	-	-	-	-	-	-
Storage Facility Rental	3,827	3,420	2,700	-	-	-	-	-
Total Lease	4,127	3,420	2,700	-	-	-	-	-

**CITY OF TWIN OAKS, MISSOURI -
PARK AND STORMWATER FUND
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2021**

	ACTUAL					BUDGET	FCAST	BUDGET
	2015	2016	2017	2018	2019	2020	2020	2021
Repairs and Maintenance								
Miscellaneous Expense	-	-	-	-	4,000	-	300	300
Lake Expense	-	-	-	-	-	-	3,900	3,900
Park Tools/Equipment/Rental	4,067	2,206	2,465	3,599	4,246	3,000	4,100	4,100
Repairs/Maint. - Storm Water	1,500	-	-	-	130	100	-	-
Park Repairs & Maintenance	3,077	3,841	3,239	19,882	8,073	4,000	3,600	3,600
Park Repairs & Maintenance - Scheduled Pr	-	-	-	-	-	-	13,100	24,000
Park Facility Maintenance	7,827	3,966	2,518	6,967	3,332	3,700	4,100	4,100
Park Inspections	2,437	2,437	2,664	4,561	3,278	2,400	-	-
Park Landscaping Maintenance	31,040	17,463	21,521	24,789	27,908	17,200	17,200	4,200
Park Irrigation Maintenance	2,913	1,692	1,269	1,658	2,909	2,000	2,000	2,000
Park Electrical Maintenance	5,923	5,753	970	1,290	1,318	1,000	1,000	1,000
Total Park Repairs and Maintenance	58,784	37,358	34,646	62,746	55,194	33,400	49,300	47,200
Capital Outlay								
Engineering - Storm Water	9,009	10,555	2,905	-	713	700	-	-
Capital Projects - Storm Water	31,404	71,234	130,351	-	-	-	-	-
Total Storm Water	40,413	81,789	133,256	-	713	700	-	-
Park Capital Projects	15,752	7,022	10,470	4,918	21,027	8,000	16,500	15,000
Park Capital Projects - Lake Remediation	-	-	-	10,091	284,733	-	-	-
Park Capital Projects - Park Cameras	-	-	-	-	8,156	-	-	-
Park Engineering	10,387	1,468	(10)	29,202	88	-	-	-
Total Park	26,139	8,490	10,460	44,211	314,004	8,000	16,500	15,000
Total Expenses	211,947	241,280	299,410	231,421	483,118	168,100	142,400	144,700
Excess (deficiency) of revenues over (under) expenses	107,588	29,533	(9,946)	124,875	(192,445)	124,800	140,200	132,300
OTHER SOURCES(USES) OF FUNDS								
Transfer From Park / (To) CIST	-	-	(28,600)	(85,672)	(85,672)	(57,200)	(57,200)	(57,200)
Bond proceeds								
Bond defeasement								
TOTAL	-	-	(28,600)	(85,672)	(85,672)	(57,200)	(57,200)	(57,200)
CHANGE IN FUND BALANCE	107,588	29,533	(38,546)	39,203	(278,117)	67,600	83,000	75,100
FUND BALANCE -								
Beginning of Year	371,700	479,288	508,821	470,275	509,478	231,361	231,361	314,361
End of Year	\$479,288	\$508,821	\$470,275	\$509,478	\$231,361	\$298,961	\$314,361	\$389,461

**CITY OF TWIN OAKS, MISSOURI -
ROAD FUND**

**STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2021**

	ACTUAL					BUDGET	FCAST	BUDGET
	2015	2016	2017	2018	2019	2020	2020	2021
REVENUE								
Road & Bridge Tax - M	\$ 15,413	\$ 13,372	\$ 14,561	\$ 15,792	\$ 12,291	\$ 15,200	\$ 32,900	\$ 33,200
Motor Fuel Tax - M	10,374	10,533	10,565	10,517	10,202	10,400	9,500	8,600
Total	25,787	23,905	25,126	26,309	22,493	25,600	42,400	41,800
EXPENSES								
Personnel Services	30,325	37,923	42,022	45,932	49,084	39,700	45,800	45,800
Snow Removal	15,401	19,275	10,350	24,394	47,567	25,400	23,200	23,200
Street Lights	9,586	9,244	8,491	8,380	14,656	8,800	16,800	8,800
Street Signs	870	1,424	1,608	184	24	200	100	100
R-O-W Landscaping/Mowing	13,322	23,872	46,354	30,010	31,531	31,400	35,800	35,800
Tree Trimming/Emergency Removal	1,100	1,280	1,325	4,775	3,700	2,000	2,500	2,500
Auto Expense	1,466	2,841	2,108	2,974	1,599	1,800	1,500	1,500
Fuel Expense	1,493	1,358	1,256	1,230	1,449	1,300	1,000	1,000
Utilities - Road	10,119	12,398	13,018	14,502	11,772	8,900	11,700	11,700
Total Operating	53,357	71,692	84,510	86,449	112,298	79,800	92,600	84,600
Road Tools & Supplies	7,217	460	557	292	16	300	-	-
Road Repairs & Maintenance	28,254	20,896	6,335	18,136	22,692	10,000	12,700	12,700
#N/A	-	-	-	-	-	-	800	7,400
Road Irrigation Maintenance	-	-	-	-	902	500	-	-
Total tools and repairs	35,471	21,356	6,892	18,428	23,610	10,800	13,500	20,100
Capital additions								
Road Capital Projects	67,309	49,274	31,200	-	-	78,500	44,900	75,000
Cap Proj - Big Bend Lighting	-	-	-	738	84,957	-	-	-
Road Engineering	8,357	4,544	4,353	36,858	16,379	-	5,200	-
Street Scope Grant Engineering	-	-	-	-	-	-	4,300	-
Total Capital Additions	75,666	53,818	35,553	37,596	101,336	78,500	54,400	75,000
Total	194,819	184,789	168,977	188,405	286,328	208,800	206,300	225,500
Excess (deficiency) of revenues over (under) expenses	(169,032)	(160,884)	(143,851)	(162,096)	(263,835)	(183,200)	(163,900)	(183,700)
OTHER SOURCES(USES) OF FUNDS								
Transfer (To) Road from CIST	169,032	160,884	143,851	162,094	287,953	183,200	139,784	183,700
Bond proceeds								
Bond defeasement								
TOTAL	169,032	160,884	143,851	162,094	287,953	183,200	139,784	183,700
CHANGE IN FUND BALANCE	-	-	-	(2)	24,118	-	(24,116)	-
FUND BALANCE -								
Beginning of Year	-	-	-	-	(2)	24,116	24,116	-
End of Year	\$ -	\$ -	\$ -	\$ (2)	\$ 24,116	\$ 24,116	\$ -	\$ -

**CITY OF TWIN OAKS, MISSOURI -
CAPITAL IMPROVEMENTS FUND
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2021**

	ACTUAL					BUDGET	FCAST	BUDGET
	2015	2016	2017	2018	2019	2020	2020	2021
REVENUES								
Capital Improvements Sales Tax	\$ 270,037	\$ 229,203	\$ 245,705	\$ 217,342	\$ 246,985	\$ 239,100	\$ 247,200	\$ 242,300
Interest Income	-	-	2,383	282	-	-	-	-
Total	270,037	229,203	248,088	217,624	246,985	239,100	247,200	242,300
EXPENSES								
Capital Outlay	-	4,490	-	15,450	-	65,000	59,100	56,000
Twin Oaks City Center	-	-	1,823,628	93,572	-	-	-	-
Capital Outlay - Project 4	-	-	-	32,650	-	-	-	-
Village Hall Construction	6,670	110,182	53,418	55	-	-	-	-
Website Update	-	-	-	154	4,179	-	-	-
Total Capital Outlay	6,670	114,672	1,877,046	141,881	4,179	65,000	59,100	56,000
Debt Service - Principal	-	-	40,460	81,209	84,331	87,900	87,900	87,900
Debt Service - Interest	-	-	30,933	61,578	58,297	54,900	54,900	54,900
Debt Service	-	-	71,393	142,787	142,628	142,800	142,800	142,800
Total	6,670	114,672	1,948,439	284,668	146,807	207,800	201,900	198,800
Excess (deficiency) of revenues over (under) expenses	263,367	114,531	(1,700,351)	(67,044)	100,178	31,300	45,300	43,500
OTHER SOURCES(USES) OF FUNDS								
Transfer From CIST (To) Road	(169,032)	(160,884)	(143,851)	(162,094)	(287,953)	(183,200)	(139,784)	(183,700)
Transfer (To) CIST From PARK	-	-	28,600	142,787	85,672	57,200	57,200	57,200
Transfer (To) CIST From General	-	-	42,900	-	57,115	85,700	85,700	85,700
Total Transfers	(169,032)	(160,884)	(72,351)	(19,307)	(145,166)	(40,300)	3,116	(40,800)
Debt proceeds	-	-	1,600,000	-	-	-	-	-
TOTAL	(169,032)	(160,884)	1,527,649	(19,307)	(145,166)	(40,300)	3,116	(40,800)
CHANGE IN FUND BALANCE	94,335	(46,353)	(172,702)	(86,351)	(44,988)	(9,000)	48,416	2,700
FUND BALANCE -								
Beginning of Year	714,503	808,838	762,485	589,783	503,432	458,444	458,444	506,860
End of Year	\$ 808,838	\$ 762,485	\$ 589,783	\$ 503,432	\$ 458,444	\$ 449,444	\$ 506,860	\$ 509,560

**CITY OF TWIN OAKS, MISSOURI -
SEWER LATERAL FUND
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2021**

	ACTUAL					BUDGET	FCAST	BUDGET
	2015	2016	2017	2018	2019	2020	2020	2021
REVENUES								
Sewer lateral fees	\$ 4,781	\$ 2,170	\$ 4,783	\$ 4,657	\$ 4,248	\$ 4,700	\$ 4,200	\$ 4,200
Interest Income	246	269	269	296	1,951	400	1,700	2,000
Total	5,027	2,439	5,052	4,953	6,199	5,100	5,900	6,200
EXPENSES								
Operating	-	3,960	3,836	-	1,923	5,000	5,400	3,000
Total	-	3,960	3,836	-	1,923	5,000	5,400	3,000
Excess (deficiency) of revenues over (under) expenses	5,027	(1,521)	1,216	4,953	4,276	100	500	3,200
OTHER SOURCES(USES) OF FUNDS								
Transfer (To) SL From GF	-	-	-	-	-	-	-	-
CHANGE IN FUND BALANCE	5,027	(1,521)	1,216	4,953	4,276	100	500	3,200
FUND BALANCE -								
Prior Period Adjustment			2,583					
Beginning of Year	48,892	53,919	52,398	56,197	61,150	65,426	65,426	65,926
End of Year	\$53,919	\$52,398	\$56,197	\$61,150	\$65,426	\$65,526	\$65,926	\$69,126

City of Twin Oaks, Missouri
Statements of Revenues, Expenditures and Changes in Fund Balance
For the Nine Years Ending December 31, 2021

Ln No	Fd No	Acct No	Fin Cd	Account Name	Test	FORECAST ESTIMATE METHODS					FISCAL YEAR ENDING 12/31/2019				FYE 12/31/2020			ACTUAL					BUDGET	FCAST	BUDGET
						BUDGET	YTD	Fest YTD	Average 5	Stat of 5	Method Selection (A, B, C, D, E)	Amt from Method	Adjustment	Forecast	Rate Inc / (Dec)	Adjustment	BUDGET	2015	2016	2017	2018	2019	2020	2020	2021
						A	B	C	D	E	1														
Income																									
2 Group01 Fee Income																									
3	3	3-435	4	3-435 Sewer Lateral Fees - Y		4,700	3,365	7,200	4,300	4,200	4	E	4,200	4,200	-	4,200	4,781	2,170	4,783	4,657	4,248	4,700	4,200	4,200	
4	9	9-414	3	9-414 Franchise Fee (Charter, AT&T)		9,700	8,510	11,400	8,800	10,400	5	A	9,700	9,700	-	9,700	8,493	8,343	7,203	9,753	10,868	9,700	9,700	9,700	
5	9	9-430.1	4	9-430.1 Occupancy Inspections/Permits		2,400	3,300	3,800	1,600	1,500	6	C	3,800	3,800	-	3,800	2,000	1,870	1,350	900	2,050	2,400	3,800	3,800	
6	9	9-430.2	4	9-430.2 Fence Permits		-	25	-	-	100	7	B	100	100	-	100	-	25	105	105	-	-	100	100	
7	9	9-430.3	4	9-430.3 Dumpster/Temp Storage Permit		-	-	-	-	-	8	B	-	-	-	-	-	-	100	-	-	-	-	-	
8	9	9-430.4	4	9-430.4 Building Permits		1,000	1,925	2,000	700	1,400	9	C	2,000	2,000	(50.0%)	1,000	300	271	1,002	907	1,264	1,000	2,000	1,000	
9	9	9-430.5	4	9-430.5 Sign Permits		400	525	600	200	500	10	C	600	600	-	600	-	-	1,250	(273)	461	400	600	600	
10	9	9-430.9	4	9-430.9 Fee Income; Misc.		100	85	100	900	400	11	C	100	100	-	100	-	5,150	-	63	10	100	100	100	
11	9	9-431.1	4	9-431.1 Merchants Licenses (Annually)		72,800	65,474	65,500	58,700	73,100	12	C	65,500	65,500	(10.0%)	59,000	49,236	52,695	69,713	71,433	60,682	72,800	65,500	59,000	
12	9	9-431.2	4	9-431.2 Liquor Licenses (Annually)		3,100	3,563	3,600	3,200	3,200	13	C	3,600	3,600	(10.0%)	3,200	3,200	3,200	3,250	3,250	3,161	3,100	3,600	3,200	
13	9	9-432	4	9-432 Cellular Tower Lease (Monthly)		17,400	13,063	16,200	15,100	16,400	14	A	17,400	17,400	-	17,400	14,515	14,515	14,757	15,967	16,208	17,400	17,400	17,400	
14	9	9-433	4	9-433 Board of Adjustment Appeal Fees		100	-	-	100	200	15	C	-	-	-	-	-	-	-	-	300	100	-	-	
15	9	9-434	4	9-434 Development Process Application		-	1,500	2,600	4,200	8,800	16	B	1,500	1,500	-	1,500	-	-	15,248	10,216	-	-	1,500	1,500	
16				Total Group01 Fee Income		111,700	101,335	113,000	97,800	120,200	17						82,525	88,239	118,761	116,978	99,252	111,700	108,500	100,600	
17 Group02 Grant Income																									
18	2	2-470	5	2-470 Park & Stormwater Grant Income		-	-	-	7,600	(14,900)	19	A	-	-	-	-	1,644	-	-	-	-	-	-	-	
19	9	9-470	5	9-470 General Fund Grant Income (deleted)		-	-	-	-	-	20	A	-	-	-	-	-	-	-	-	-	-	-	-	
20				Total Group02 Grant Income		-	-	-	7,600	(14,900)	21						1,644	-	-	-	-	-	-	-	
21 Group03 Interest Income																									
22	3	3-480	7	3-480 From Sewer Lateral Fund		400	1,699	2,800	500	1,400	23	B	1,700	1,700	-	300	2,000	246	269	269	296	1,951	400	1,700	2,000
23	4	4-480	7	4-480 From Capital Improvement Fund		-	-	-	400	800	24	A	-	-	-	-	-	-	-	2,383	282	-	-	-	
24	9	9-480	7	9-480 From General Fund		4,600	1,967	2,600	6,200	5,000	25	C	2,600	2,600	(75.0%)	700	6,867	7,383	4,928	5,458	5,753	4,600	2,600	700	
25				Total Group03 Interest Income		5,000	3,666	5,400	7,100	7,200	26						7,113	7,652	7,580	6,036	7,704	5,000	4,300	2,700	
26 Group05 Miscellaneous Income																									
27	2	2-488	6	2-488 Commercial Permit Fee		-	400	600	300	500	28	B	400	400	-	400	100	800	400	600	100	-	400	400	
28	2	2-489	6	2-489 Park Income		-	-	-	16,700	46,700	29		-	-	-	-	100	290	-	100,000	-	-	-	-	
29	9	9-488	6	9-488 TOM Agreement (formerly BOA)		-	-	-	300	(700)	30		-	-	-	-	-	-	-	-	-	-	-	-	
30	9	9-489	6	9-489 Miscellaneous Income		3,200	2,751	2,900	1,600	2,400	31	C	2,900	2,900	-	2,900	805	51	(210)	2,766	3,198	3,200	2,900	2,900	
31				Total Group05 Miscellaneous Income		3,200	3,151	3,500	18,900	48,900	32						1,005	1,141	190	103,366	3,298	3,200	3,300	3,300	
32 Group08 Tax Income																									
33	1	1-403	2	1-403 Road & Bridge Tax - M		15,200	32,869	45,100	14,400	13,300	34	B	32,900	32,900	1.0%	33,200	15,413	13,372	14,561	15,792	12,291	15,200	32,900	33,200	
34	1	1-410	3	1-410 Motor Fuel Tax - M		10,400	7,334	9,500	10,400	10,400	35	C	9,500	9,500	(10.0%)	8,600	10,374	10,533	10,565	10,517	10,202	10,400	9,500	8,600	
35	2	2-421	1	2-421 Stormwater/Parks Sales Tax 1/2 cent		292,900	226,800	282,200	285,200	269,600	36	C	282,200	282,200	(2.0%)	276,600	317,691	269,723	289,064	255,696	290,573	292,900	282,200	276,600	
36	4	4-423	1	4-423 Cap Impr 1/2 cent - M		239,100	192,780	247,200	242,400	229,100	37	C	247,200	247,200	(2.0%)	242,300	270,037	229,203	245,705	217,342	246,985	239,100	247,200	242,300	
37	9	9-401	2	9-401 Property Tax (Commercial) - Y		40,000	13,264	16,200	25,300	21,100	38	C	16,200	16,200	-	16,200	29,469	23,543	24,098	28,460	19,196	40,000	16,200	16,200	
38	9	9-402	2	9-402 Financial Institution Tax - Y		-	-	-	100	100	39		-	-	1.0%	-	2	212	454	-	-	-	-	-	
39	9	9-404	2	9-404 Railroad/Utility Tax - M		400	6,309	6,600	500	400	40	C	6,600	6,600	1.0%	6,700	503	469	454	437	375	400	6,600	6,700	
40	9	9-411	3	9-411 Motor Vehicle Sales Tax - M		4,000	2,682	3,400	3,300	3,500	41	C	3,400	3,400	1.0%	3,400	3,250	3,346	3,522	3,765	2,988	4,000	3,400	3,400	
41	9	9-412	3	9-412 Motor Vehicle Fee Increase - M		2,300	1,305	1,600	1,700	1,700	42	C	1,600	1,600	1.0%	1,600	1,732	1,676	1,742	1,944	1,490	2,300	1,600	1,600	
42	9	9-415	3	9-415 Cigarette Tax - M		1,000	619	800	1,000	800	43	C	800	800	1.0%	800	1,127	1,006	970	861	809	1,000	800	800	
43	9	9-420	1	9-420 Sales Tax One Cent - M		325,100	270,798	324,100	313,400	297,700	44	C	324,100	324,100	(2.0%)	317,600	337,482	300,346	305,725	268,144	338,915	325,100	324,100	317,600	
44	9	9-425	1	9-425 1/2% Local Option use Tax		128,800	99,367	124,300	129,100	128,600	45	C	124,300	124,300	(2.0%)	121,800	145,913	115,528	140,982	126,808	125,405	128,800	124,300	121,800	
45	9	9-427	1	9-427 SL CNTY Prop P Sales Tax		21,400	13,690	18,200	8,000	25,800	46	C	18,200	18,200	(7.0%)	16,900	-	-	4,723	21,352	21,793	21,400	18,200	16,900	
46				Total Group08 Tax Income		1,080,600	867,815	1,079,200	1,034,800	1,002,100	47		1,067,000	1,067,000	(0)	1,045,700	1,132,993	968,957	1,042,565	951,118	1,071,022	1,080,600	1,067,000	1,045,700	
47				Total Income		1,200,500	975,967	1,201,100	1,166,200	1,163,500	48		1,067,000	1,067,000	(0)	1,045,700	1,225,280	1,065,989	1,169,096	1,177,498	1,181,276	1,200,500	1,183,100	1,152,300	
48				Gross Profit		1,200,500	975,967	1,201,100	1,166,200	1,163,500	49		1,067,000	0	1,067,000	-0.19	0	104,570	1,225,280	1,065,989	1,169,096	1,177,498	1,181,276	1,200,500	1,183,100
49 Expenses																									
50	9	9-540	14	9-540 Unapplied Cash Bill Payment Expense		-	-	-	-	-	51		-	-	-	-	-	-	-	-	-	-	-	-	
51 Group10 Administrative Expense																									
52	9	9-501	11	9-501 Wages Employees		100,600	64,723	86,100	100,800	102,300	53	C	86,100	10,000	96,100	10.0%	105,700	112,054	83,912	102,760	99,167	106,979	100,600	96,100	105,700
53	9	9-502	11	9-502 Wages Trustees		20,400	15,300	19,600	20,400	20,400	54	A	20,400	20,400	-	20,400	20,400	20,123	20,400	20,400	20,400	20,400	20,400	20,400	
54	9	9-503	11	9-503 Employee Benefits		9,100	9,284	11,900	6,800	7,300	55	C	11,900	11,900	-	1,000	12,900	7,404	5,000	5,096	7,182	8,703	9,100	11,900	12,900
55	9	9-504	11	9-504 Payroll Taxes		16,900	11,685	15,400	15,600	17,000	56	C	15,400	1,800	17,200	10.0%	18,900	15,615							

CITY OF TWIN OAKS, MISSOURI
SCHEDULE OF PARKS AND ROAD REPAIR AND MAINTENANCE PROJECTS
AS OF SEPTEMBER 4, 2020

LINE	FUND	NAME	DESCRIPTION	PRIOR-ITY	2021				Later
					Budget	YTD Amt	Est 2 Cmp	Fcast	
PROPOSED PROJECTS									
1	Park	Comfort Station	Install air vents in the Park restrooms	5	\$ -	\$ -	\$ -	\$ -	\$ 1,500
2	Park	North Woods Pump	Establish annual service for creek pump	1					
3	Park	Electrical and Lights	Upgrade parking electrical wiring	5					10,000
4	Park	Paths - Repair and Seal	Resurfacing and sealing asphalt paths in the	2	7,000		7,000	7,000	
5	Park	Paths - Asphalt Overlay	Raise path at south end of park with asphalt overlay		5,000		5,000	5,000	
6	Park	Playground Sidewalk	Repair damaged sections	1					10,000
7	Park	Playground Surface	Repair damage, fix separation issues	1					
8	Park	Wooden Pond Bridge	Replace or repair decking	2	3,000		3000	3000	
9	Park	Landscape Maintenance	Fertilizer, weed control, mulch		5,000		5000	5000	
10	Park	Facility Maintenance	Mutt Mitts, painting, restroom fixes/repairs		2,000		2000	2000	
11	Park	Irrigation Maintenance			1,500		1500	1500	
12	Road	Striping Maintenance	Meramec Station Road		6,000		6000	6000	
13	Road	Irrigation Maintenance			1,000		1000	1000	
14	Road	Golden Oak Sinkhole	Repair and fix sinkhole	2					1,500
15	Road	Autumn Leaf Sinkhole	Repair and fix sinkholes	2					1,500
16	Road	Curb Replacement - General	Replace previously identified curbs throughout the city	2					15,000
17	Road	Truck Seat	Reupholstery of the driver's seat	2	400		400	400	
18	Park	Playground Inspection	Annual inspection		450		500	500	
					\$ 31,350	\$ -	\$ 31,400	\$ 31,400	\$ 39,500
<u>Legend</u>				Park			24,000	24,000	21,500
Identified as board priority				Road			7,000	7,400	18,000
COMPLETED PROJECTS									
					\$ -	\$ -	\$ -	\$ -	
Park					-	-	-	-	
TOTAL					\$ -	\$ 31,400	\$ 31,400	\$ -	
Park							24,000		
Road							7,400		

CITY OF TWIN OAKS, MISSOURI
SCHEDULE OF PARKS AND ROAD REPAIR AND MAINTENANCE PROJECTS
AS OF SEPTEMBER 4, 2020

LINE	FUND	NAME	DESCRIPTION	PRIOR-ITY	2020				Later
					Budget	YTD Amt	Est 2 Cmp	Fcast	
PROPOSED PROJECTS									
1	Park	Comfort Station	Install air vents in the Park restrooms	5	\$ -	\$ -	\$ -	\$ -	\$ 1,500
2	Park	Golden Oak Walkway	Replace lighting	3			650	650	
3	Park	North Woods Pump	Establish annual service for creek pump	1					
4	Park	Electrical and Lights	Upgrade parking electrical wiring	5					10,000
5	Park	Flower Beds	Mulch all flower/garden beds in Twin Oaks	3					10,000
6	Park	Paths - Repair and Seal	Resurfacing and sealing asphalt paths in the	2			7,000	7,000	
7	Park	Paths - Asphalt Overlay	Raise path at south end of park with asphalt overlay				5,000	5,000	
8	Park	Playground Sidewalk	Repair damaged sections	1					10,000
9	Park	Playground Surface	Repair damage, fix separation issues	1					
10	Park	Wooden Pond Bridge	Replace or repair decking	2					3,000
11	Road	Golden Oak Sinkhole	Repair and fix sinkhole	2					1,500
12	Road	Golden Oak Paver Walkway	Repair and fix paver walkway into the Park	2					
13	Road	Autumn Leaf Sinkhole	Repair and fix sinkholes	2					1,500
14	Road	Curb Replacement - General	Replace previously identified curbs throughout the city	2					15,000
16	Road	Traffic Stop Islands	Repaint traffic islands at Meramec Station/Big Bend	2			400	400	
17	Road	Truck Seat	Reupholstery of the driver's seat	2				400	
18	Park	Playground Inspection	Annual inspection						450
					\$ -	\$ -	\$ 13,050	\$ 13,900	\$ 52,500
		<u>Legend</u>		Park			12,650	13,100	34,500
		Identified as board priority		Road			400	800	18,000
COMPLETED PROJECTS									
	Park	Park Signs	6 playground closed signs		\$ -	\$ 2,730	\$ -	\$ 2,730	\$ -
	Park	Lake Treatment	Algae control for ponds			2,342		2,342	
	Park	Comfort Station Toilet	Repair flush valve in men's bathroom, install new solenoid			836		836	
	Park	Landscape Maintenance	Fertilizer, weed control, leaf removal			3,221		3,221	
	Park	Tree Removal	Removal of 29 trees in the North Woods			4,575		4,575	
	Park	Other Repairs and Maintenance	General supplies/tools, fish food, fuel, park camera upgrades, dog waste stations			2,045		2,045	
	Park	Mulching	Mulch beds around restrooms, split rail fence and rose garden			1,500		1,500	
	Park	Irrigation Service	Backflow test, parts repair/replacement, rotor adjustments			1,533		1,533	
	Road	Traffic Stop Bars	Repaint traffic stop bars at City-maintained intersections						3,850
	Road	Radar Signs	Repair/batteries for radar signs			2,083		2,083	
	Road	Irrigation Service	Backflow test, parts repair/replacement, leak repair			1,089		1,089	
	Road	Meramec Station Striping	Striping and crosswalks along southbound shoulder			6,627		6,627	
	Road	Other Repairs and Maintenance				85		85	
					\$ 33,000	\$ 28,666	\$ -	\$ 32,516	\$ -
				Park		17,946	-	17,946	-
						9,884	-	13,734	-
				TOTAL	\$ 44,200	\$ 28,666	\$ 13,050	\$ 46,416	\$ -
				Park				31,046	
				Road				14,534	