

**AN ORDINANCE APPROVING AND ADOPTING A BUDGET FOR THE  
2022 FISCAL YEAR**

---

WHEREAS, in accordance with the statutes of the state of Missouri, the City Clerk did prepare and present to the Board of Aldermen of the City of Twin Oaks a proposed operating budget and budget message for the fiscal year 2022; and,

WHEREAS, the City Clerk has caused to be posted a notice stating, a) the times and place where copies of the proposed operating budget was available for inspection by the public; and b) the time and place for a public hearing on the proposed budget; and,

WHEREAS, said public hearing was then held at the Twin Oaks City Hall on the 1<sup>st</sup> day of December 2021 and again on December 28, 2021.

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF ALDERMEN OF THE CITY OF TWIN OAKS, MISSOURI, AS FOLLOWS:**

**Section 1.** Pursuant to the provisions contained in Section 67.010 R.S.Mo., the Board of Aldermen of the City of Twin Oaks hereby adopts the operating budget of the City of Twin Oaks, Missouri, for the fiscal year beginning January 1, 2022 and ending December 31, 2022, a copy of which is attached hereto as Exhibit "A" and made a part hereof as if more fully set out herein (hereinafter, the "Budget"). The Budget Forecast shall be considered part of the Budget; it shall also be construed to supplement, modify and amend the prior year's budget for the fiscal year ending December 31, 2021, where appropriate.

**Section 2.** From the effective date of January 1, 2022, the amounts stated in said budget as proposed expenditures for fiscal year 2022 shall become appropriated to the several offices, departments, and agencies for the various functions and activities specified in the budget.

**Section 3.** A copy of this Budget, as finally adopted, shall be certified by the City Clerk, and filed in the office of the City Clerk; and the operating budget so ratified shall be printed or otherwise reproduced, and sufficient copies shall be made available for the use of all offices, departments, and agencies of the City, and for interested citizens and civic organizations.

**Section 4.** This Ordinance shall be in full force and effect on and after its passage and approval by the Mayor.

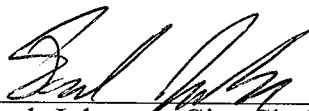
PASSED AFTER HAVING BEEN READ IN FULL OR BY TITLE TWO TIMES PRIOR TO PASSAGE BY THE BOARD OF ALDERMEN OF THE CITY OF TWIN OAKS, MISSOURI, THIS 28th DAY OF DECEMBER, 2021.



---

Russ Fortune, Mayor

Attest:



---

Frank Johnson, City Clerk/Administrator



**CITY OF  
TWIN OAKS, MISSOURI**

**ANNUAL OPERATING BUDGET**

**FOR THE FISCAL YEAR ENDING  
DECEMBER 31, 2022**

**CITY OF TWIN OAKS, MISSOURI**  
**ANNUAL OPERATING BUDGET**  
**FOR THE FISCAL YEAR ENDING DECEMBER 31, 2022**

Table of Contents

Consolidated Statements of Revenues, Expenses and Fund Balance, For the Three Fiscal Years Ending December 31, 2022 .....	1
Budgeted Consolidating Statements of Revenues, Expenses and Fund Balance, For the Fiscal Year Ending December 31, 2022 .....	2
Forecasted Consolidating Statements of Revenues, Expenses and Fund Balance, For the Fiscal Year Ending December 31, 2021 .....	3
Consolidating Statements of Revenues, Expenses and Fund Balance, For the Fiscal Year Ended December 31, 2020 .....	4
Statements of Revenues, Expenses and Fund Balance, For the Seven Fiscal Years Ending December 31, 2022 .....	
General Fund .....	5 - 7
Park and Stormwater Fund.....	8 - 9
Road Fund .....	10
Capital Improvements Sales Tax Fund .....	11
Sewer Lateral Fund .....	12
Schedule of Capital Improvements for the Two Fiscal Years Ending December 31, 2022 .....	13

**CITY OF TWIN OAKS, MISSOURI**  
**CONSOLIDATED STATEMENTS OF REVENUES, EXPENSES AND FUND**  
**BALANCE**  
**FOR THE THREE FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL 2020	FORECAST 2021	DIFFERENCE (AV. / UNAV.)		BUDGET 2022	VARIANCE 2022	%
			AMOUNT	PERCENT			
<b>REVENUES</b>							
Sales Taxes	\$ 902,510	\$ 1,014,300	\$ 111,790	12.4 %	\$ 978,100	\$ (36,200)	(3.6)%
Property Taxes	79,110	68,700	(10,410)	(13.2)%	69,600	900	1.3 %
Intergovernmental Taxes	28,632	27,100	(1,532)	(5.4)%	27,400	300	1.1 %
Licenses, Permits & Fees	105,614	114,000	8,386	7.9 %	106,200	(7,800)	(6.8)%
Grants	26,758	40,000	13,242	49.5 %	40,000	-	-
Miscellaneous Revenue	10,899	6,000	(4,899)	(44.9)%	6,000	-	-
Interest Income	2,947	1,800	(1,147)	(38.9)%	500	(1,300)	(72.2)%
<b>Total</b>	<b>1,156,470</b>	<b>1,271,900</b>	<b>115,430</b>	<b>10.0 %</b>	<b>1,227,800</b>	<b>(44,100)</b>	<b>(3.5)%</b>
<b>EXPENSES</b>							
Personnel Services	228,572	266,300	(37,728)	(16.5)%	273,400	(7,100)	(2.7)%
Administrative	105,173	122,000	(16,827)	(16.0)%	118,800	3,200	2.6 %
Operating	189,179	273,400	(84,221)	(44.5)%	260,100	13,300	4.9 %
Contractual	90,185	84,400	5,785	6.4 %	85,000	(600)	(0.7)%
Police	133,105	136,800	(3,695)	(2.8)%	140,900	(4,100)	(3.0)%
Lease	501	-	501	100.0 %	-	-	-
Repairs and Maintenance	53,506	56,200	(2,694)	(5.0)%	51,000	5,200	9.3 %
Debt Service	142,773	142,800	(27)	N/M	142,800	-	-
Capital additions							
Stormwater	1,504	3,200	(1,696)	(112.8)%	-	3,200	100.0 %
Other	56,192	101,400	(45,208)	(80.5)%	100,500	900	0.9 %
<b>Total</b>	<b>1,000,690</b>	<b>1,186,500</b>	<b>(185,810)</b>	<b>(18.6)%</b>	<b>1,172,500</b>	<b>14,000</b>	<b>1.2 %</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES AND CHANGE IN FUND BALANCE</b>	<b>155,780</b>	<b>85,400</b>	<b>(70,380)</b>	<b>(45.2)%</b>	<b>55,300</b>	<b>(30,100)</b>	<b>35.2 %</b>
<b>FUND BALANCE -</b>							
Beginning of Year	1,281,641	1,437,422	155,781	12.2 %	1,522,822	85,400	5.9 %
End of Year	\$ 1,437,421	\$ 1,522,822	\$ 85,401	5.9 %	\$ 1,578,122	\$ 55,300	3.6 %

**CITY OF TWIN OAKS, MISSOURI**  
**BUDGETED CONSOLIDATING STATEMENTS OF**  
**REVENUES, EXPENSES AND FUND BALANCE**  
**FOR THE FISCAL YEAR ENDING DECEMBER 31, 2022**

	FUND NAME					
	Sewer	Capital Improvements	Roads	Park and Stormwater	General	Total
<b>REVENUES</b>						
Sales Taxes	\$ -	\$ 240,100	\$ -	\$ 270,500	\$ 467,500	\$ 978,100
Property Taxes	-	-	22,600	-	47,000	69,600
Intergovernmental Taxes	-	-	10,700	-	16,700	27,400
Licenses, Permits & Fees	4,700	-	-	-	101,500	106,200
Grants	-	-	-	-	40,000	40,000
Miscellaneous Revenue	-	-	-	4,100	1,900	6,000
Interest Income	100	-	-	-	400	500
	4,800	240,100	33,300	274,600	675,000	1,227,800
<b>EXPENSES</b>						
Personnel Services	-	-	55,800	42,600	175,000	273,400
Administrative	-	-	-	-	118,800	118,800
Operating	4,500	-	89,900	85,800	79,900	260,100
Contractual	-	-	-	-	85,000	85,000
Police	-	-	-	-	140,900	140,900
Repairs and Maintenance	-	-	16,500	34,500	-	51,000
Debt Service	-	142,800	-	-	-	142,800
Capital additions						
Stormwater	-	-	-	-	-	-
Other	-	-	67,500	33,000	-	100,500
Total	4,500	142,800	229,700	195,900	599,600	1,172,500
Excess (deficiency) of revenues over (under) expenditures	300	97,300	(196,400)	78,700	75,400	55,300
<b>OTHER SOURCES (USES) OF FUNDS</b>						
Transfers	-	(53,500)	196,400	(57,200)	(85,700)	-
<b>CHANGE IN FUND BALANCE</b>	300	43,800	-	21,500	(10,300)	55,300
<b>FUND BALANCE</b>						
Beginning of Year	41,746	645,599	580	317,247	517,650	1,522,822
End of Year	\$ 42,046	\$ 689,399	\$ 580	\$ 338,747	\$ 507,350	\$ 1,578,122

**CITY OF TWIN OAKS, MISSOURI**  
**FORECASTED CONSOLIDATING STATEMENTS OF**  
**REVENUES, EXPENSES AND FUND BALANCE**  
**FOR THE FISCAL YEAR ENDING DECEMBER 31, 2021**

	FUND NAME					
	Sewer	Capital Improve- ments	Road	Parks and Stormwater	General	Public
<b>REVENUES</b>						
Sales Taxes	\$ -	\$ 252,400	\$ -	\$ 297,000	\$ 464,900	\$ 1,014,300
Property Taxes	-	-	22,400	-	46,300	68,700
Intergovernmental Taxes	-	-	10,400	-	16,700	27,100
Licenses, Permits & Fees	4,700	-	-	-	109,300	114,000
Grants	-	-	-	-	40,000	40,000
Miscellaneous Revenue	-	-	-	4,100	1,900	6,000
Interest Income	100	-	-	-	1,700	1,800
	4,800	252,400	32,800	301,100	680,800	1,271,900
<b>EXPENSES</b>						
Personnel Services	-	-	53,100	40,600	172,600	266,300
Administrative	-	-	-	-	122,000	122,000
Operating	28,500	-	88,700	76,800	79,400	273,400
Contractual	-	-	-	-	84,400	84,400
Police	-	-	-	-	136,800	136,800
Repairs and Maintenance	-	-	14,200	42,000	-	56,200
Debt Service	-	142,800	-	-	-	142,800
Capital additions						
Stormwater	-	-	-	3,200	-	3,200
Other	-	28,700	45,700	27,000	-	101,400
Total	28,500	171,500	201,700	189,600	595,200	1,186,500
Excess (deficiency) of revenues over (under) expenditures	(23,700)	80,900	(168,900)	111,500	85,600	85,400
<b>OTHER SOURCES (USES) OF FUNDS</b>						
Transfers	-	(26,000)	168,900	(57,200)	(85,700)	-
<b>CHANGE IN FUND BALANCE</b>	(23,700)	54,900	-	54,300	(100)	85,400
<b>FUND BALANCE</b>						
Beginning of Year	65,446	590,699	580	262,947	517,750	1,437,422
End of Year	\$ 41,746	\$ 645,599	\$ 580	\$ 317,247	\$ 517,650	\$ 1,522,822

**CITY OF TWIN OAKS, MISSOURI  
CONSOLIDATING STATEMENTS OF  
REVENUES, EXPENSES AND FUND BALANCE  
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2020**

	FUND NAME					
	Sewer	Capital Improvements	Road	Park and Stormwater	General	Total
<b>REVENUES</b>						
Sales Taxes	\$ -	\$ 224,340	\$ -	\$ 254,989	\$ 423,181	\$ 902,510
Property Taxes	-	-	27,379	-	51,731	79,110
Intergovernmental Taxes	-	-	9,896	-	18,736	28,632
Licenses, Permits & Fees	3,799	-	-	-	101,815	105,614
Grants	-	-	-	-	26,758	26,758
Miscellaneous Revenue	-	5,051	-	400	5,448	10,899
Interest Income	215	-	-	-	2,732	2,947
	4,014	229,391	37,275	255,389	630,401	1,156,470
<b>EXPENSES</b>						
Personnel Services	-	-	46,594	30,656	151,322	228,572
Administrative	-	-	-	-	105,173	105,173
Operating	3,993	-	69,751	37,390	78,045	189,179
Contractual	-	-	-	-	90,185	90,185
Police	-	-	-	-	133,105	133,105
Lease	-	-	-	500	1	501
Repairs and Maintenance	-	-	21,286	32,220	-	53,506
Debt Service	-	142,773	-	-	-	142,773
Capital additions						
Stormwater	-	-	-	1,504	-	1,504
Other	-	-	20,330	35,862	-	56,192
Total	3,993	142,773	157,961	138,132	557,831	1,000,690
Excess (deficiency) of revenues over (under) expenditures	21	86,618	(120,686)	117,257	72,570	155,780
<b>OTHER SOURCES (USES) OF FUNDS</b>						
Transfers	-	45,637	97,150	(85,672)	(57,115)	-
<b>CHANGE IN FUND BALANCE</b>	21	132,255	(23,536)	31,585	15,455	155,780
<b>FUND BALANCE -</b>						
Beginning of Year	65,425	458,444	24,116	231,362	502,294	1,281,641
End of Year	\$ 65,446	\$ 590,699	\$ 580	\$ 262,947	\$ 517,750	\$ 1,437,421



**CITY OF TWIN OAKS, MISSOURI -  
GENERAL FUND  
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE  
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL					BUDGET		
	2016	2017	2018	2019	2020	2021	2021	2022
<b>REVENUES</b>								
<b>Sales Taxes</b>								
Sales Tax One Cent	\$ 300,346	\$ 305,725	\$ 268,144	\$ 338,915	\$ 290,549	\$ 317,600	\$ 318,200	\$ 321,500
Local Option 1/4 cent	115,528	140,982	126,808	125,405	112,471	121,800	122,600	121,200
SL County Prop P Sales Tax	-	4,723	21,352	21,793	20,161	16,900	24,100	24,800
Total	415,874	451,430	416,304	486,113	423,181	456,300	464,900	467,500
<b>Property Taxes</b>								
Property Tax (Commercial)	23,543	24,098	28,460	19,196	51,025	16,200	45,400	46,100
Financial Institution Tax	212	454	-	-	-	-	200	200
Railroad/Utility Tax	469	454	437	375	706	6,700	700	700
Total	24,224	25,006	28,897	19,571	51,731	22,900	46,300	47,000
<b>Intergovernmental Taxes</b>								
Motor Vehicle Sales Tax	3,346	3,522	3,765	2,988	3,710	3,400	4,300	4,300
Motor Vehicle Fee Increase	1,676	1,742	1,944	1,490	1,775	1,600	2,000	2,000
Fee Income: Franchise Fee (Charter, A/F&)	8,343	7,203	9,753	10,868	12,432	9,700	9,700	9,700
Cigarette Tax	1,006	970	861	809	819	800	700	700
Total	14,371	13,437	16,323	16,155	18,736	15,500	16,700	16,700
<b>Licenses, Permits &amp; Fees</b>								
Occupancy Permits	1,870	1,350	900	2,050	8,250	3,800	16,000	16,000
Fence Permits	25	105	105	-	25	100	200	200
Dumpster/Temp Storage Permit	-	100	-	-	-	-	-	-
Building Permits	271	1,002	907	1,264	3,350	1,000	800	400
Sign Permits	-	1,250	(273)	461	525	600	700	700
Site Work Permits	-	-	-	-	25	-	-	-
Fee Income: Misc.	5,150	-	63	10	195	100	-	-
Merchants Licenses (Annually)	52,695	69,713	71,433	60,682	66,958	59,000	71,000	63,900
Liquor Licenses (Annually)	3,200	3,250	3,250	3,161	3,563	3,200	3,200	2,900
Cellular Tower Lease (Monthly)	14,515	14,757	15,967	16,208	17,424	17,400	17,400	17,400
Board of Adjustment Appeal Fees	-	-	-	300	-	-	-	-
Development Process Application	-	15,248	10,216	-	1,500	1,500	-	-
Total	77,726	106,775	102,568	84,136	101,815	86,700	109,300	101,500
General Fund Grant Income	-	-	-	-	26,758	-	40,000	40,000
<b>Miscellaneous Income</b>	51	(210)	2,766	3,198	5,448	2,900	1,900	1,900
<b>Interest Income</b>	7,383	4,928	5,458	5,753	2,732	700	1,700	400
<b>Total</b>	<b>539,629</b>	<b>601,366</b>	<b>572,316</b>	<b>614,926</b>	<b>630,401</b>	<b>585,000</b>	<b>680,800</b>	<b>675,000</b>

**CITY OF TWIN OAKS, MISSOURI -  
GENERAL FUND  
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE  
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL					BUDGET		
	2016	2017	2018	2019	2020	2021	2022	
<b>EXPENSES</b>								
<b>Personnel Services</b>								
Wages Employees	83,912	102,760	99,167	106,979	76,057	105,700	97,300	102,200
Wages Trustees	20,123	20,400	20,400	20,400	21,930	20,400	20,400	20,400
Employee Benefits	5,000	5,096	7,182	8,703	14,184	12,900	17,100	15,800
Payroll Taxes	13,602	16,462	17,287	15,995	16,091	18,900	14,400	15,800
LAGERS	8,531	10,582	13,576	15,916	14,788	16,200	21,300	18,700
Unemployment Compensation	-	-	-	321	6,331	2,100	200	-
Payroll Processing Fees	1,628	1,721	1,802	1,760	1,941	1,900	1,900	2,100
<b>Total</b>	<b>132,796</b>	<b>157,021</b>	<b>159,414</b>	<b>170,074</b>	<b>151,322</b>	<b>178,100</b>	<b>172,600</b>	<b>175,000</b>
<b>Administrative</b>								
Building Inspection/Occup Fees	1,165	1,387	1,945	5,700	8,315	3,000	-	-
Building Insp/Permits/Occup Fees:Buildi	-	-	-	-	-	-	1,800	1,800
Building Insp/Permits/Occup Fees:Occup	-	-	-	-	1,275	-	14,100	14,100
Village Property Expense	8,364	11,729	8,388	15,740	5,984	9,900	7,900	5,900
Meetings	508	448	(74)	204	-	-	-	-
Administrative Events	4,485	3,917	4,808	4,563	1,417	-	3,000	3,500
Arbor Day Event	305	635	655	548	-	-	-	-
Night Out in the Park	-	-	-	452	329	-	500	500
Govt Center Open House	-	-	915	-	-	-	-	-
Dues, Education & Conferences	4,066	4,121	6,426	2,596	2,491	2,300	1,900	2,300
Mileage	243	612	694	240	-	-	-	-
Bank Service Charges	60	99	61	32	503	100	600	600
Community Room Supervising	-	-	573	594	440	500	100	500
Election Expense	856	62	315	297	295	400	400	800
Legal Notices/Publications	2,336	4,106	1,192	2,577	2,088	1,900	2,200	2,200
Insurance	24,212	27,171	29,740	28,793	26,009	25,800	29,100	30,600
Printing	364	349	2,237	1,590	1,639	1,800	2,700	1,800
Postage	561	367	884	568	584	600	600	600
Telephone	7,633	6,648	5,584	5,866	6,012	5,600	5,600	5,800
Equipment Purchase/Maintenance	3,015	530	2,219	6,666	2,195	6,100	6,100	6,100
Service Contr. & Annual Charges	2,384	3,053	5,476	8,320	11,072	10,100	10,300	10,300
IT and Web Hosting	11,239	13,670	13,830	15,677	21,592	17,600	16,900	16,900
Copier Lease	2,748	2,724	2,414	2,520	2,595	2,800	2,500	800
Cooler Rental	147	147	(17)	-	-	-	-	-
Window Cleaning	221	221	2,069	2,826	1,806	2,000	2,100	2,100
County Sales Reports	175	105	-	-	-	-	-	-
Codification	6,212	6,626	3,125	10,167	5,546	7,300	7,200	7,200
Office Relocation	-	-	12,850	2,134	-	-	-	-
General Admin & Office Supplies	4,945	4,005	3,910	4,029	2,907	2,800	6,400	4,400
Miscellaneous Expense	-	-	-	298	79	-	-	-
<b>Total</b>	<b>86,244</b>	<b>92,732</b>	<b>110,219</b>	<b>122,997</b>	<b>105,173</b>	<b>100,600</b>	<b>122,000</b>	<b>118,800</b>

**CITY OF TWIN OAKS, MISSOURI -  
GENERAL FUND  
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE  
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL				BUDGET			
	2016	2017	2018	2019	2020	2021	2022	
<b>Operating</b>								
Miscellaneous	87	(2,025)	(300)	235	929	300	300	300
Sanitation	40,268	46,060	43,260	44,272	46,030	46,900	47,600	47,600
Mosquito Control	378	365	385	176	494	700	700	700
Leaf Vacuuming	9,200	9,990	9,200	10,220	11,140	11,100	9,600	9,600
Utilities-Office	54	15	(4,839)	-	-	-	-	-
Utilities-Office:50 Crescent Ave Utilities	960	1,817	1,954	2,049	2,054	2,300	2,700	2,800
Utilities-Office:Electric	1,958	4,445	15,291	12,742	12,504	13,000	13,100	13,400
Utilities-Office:Gas	1,679	1,729	1,685	1,006	868	1,400	1,400	1,400
Utilities Town Hall and 50 Crescent: Sew	-	-	509	412	298	200	300	300
Utilities Town Hall and 50 Crescent: Wat	-	-	2,358	2,431	3,728	3,500	3,700	3,800
Total	54,584	62,396	69,503	73,543	78,045	79,400	79,400	79,900
<b>Contractual</b>								
Legal	93,710	81,981	57,796	52,027	61,913	50,800	58,300	58,300
Legal:Legal - Nonrecurring	108,615	10,155	17,401	19,030	593	400	-	-
Auditing Fees	10,824	10,070	10,070	10,760	10,460	11,700	11,700	12,300
Accounting Fees	5,370	6,000	6,000	6,000	6,000	6,200	6,000	6,000
Engineering - General	2,666	14,064	24,340	18,361	10,410	12,500	8,100	8,100
Outside Labor	-	-	8,300	16,833	809	7,600	300	300
Total	220,985	122,270	123,907	123,011	90,185	89,200	84,400	85,000
Police	107,723	104,779	118,165	128,621	133,105	131,700	136,800	140,900
Lease	36,944	35,922	3,369	(76)	-	-	-	-
Stormwater	-	1,864	-	-	-	-	-	-
Total	639,276	576,984	584,577	618,170	557,830	579,000	595,200	599,600
<b>Excess (deficiency) of revenues over (under) expenses</b>	(99,647)	24,382	(12,261)	(3,244)	72,571	6,000	85,600	75,400
<b>OTHER SOURCES(USES) OF FUNDS</b>								
Transfer From General / (To) CIST	-	(42,900)	(57,115)	(57,115)	(57,115)	(85,700)	(85,700)	(85,700)
<b>CHANGE IN FUND BALANCE</b>	(99,647)	(18,518)	(69,376)	(60,359)	15,456	(79,700)	(100)	(10,300)
<b>FUND BALANCE</b>								
Prior Period Adjustment		(2,583)						
Beginning of Year	752,777	653,130	632,029	562,653	502,294	517,750	517,750	517,650
End of Year	\$ 653,130	\$ 632,029	\$ 562,653	\$ 502,294	\$ 517,750	\$ 438,050	\$ 517,650	\$ 507,350

**CITY OF TWIN OAKS, MISSOURI -  
PARK AND STORMWATER FUND  
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE  
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL					BUDGET		
	2016	2017	2018	2019	2020	2021	2022	2022
<b>REVENUES</b>								
P&S 1/2 cent	\$269,723	\$289,064	\$255,696	\$290,573	\$254,989	\$276,600	\$297,000	\$270,500
Grants	-	-	-	-	-	-	-	-
Non-Refundable Park Reservation	-	-	-	-	-	-	3,400	3,400
Commercial Permit Fee	800	400	600	100	400	400	700	700
Park Income	290	-	100,000	-	-	-	-	-
Miscellaneous Revenue	1,090	400	100,600	100	400	400	4,100	4,100
<b>Total</b>	<b>270,813</b>	<b>289,464</b>	<b>356,296</b>	<b>290,673</b>	<b>255,389</b>	<b>277,000</b>	<b>301,100</b>	<b>274,600</b>
<b>EXPENSES</b>								
Park Salaries	25,282	28,285	32,094	34,383	30,656	35,900	40,500	42,500
Park Salaries - Security	15,873	14,140	18,375	4,253	-	5,000	100	100
Total Personnel Services	41,155	42,425	50,469	38,636	30,656	40,900	40,600	42,600
<b>Operating</b>								
Park Mowing	7,704	8,201	7,297	6,943	6,592	7,200	7,100	7,500
Park Landscaping	5,991	3,404	1,344	3,011	976	1,100	500	12,000
Landscape Consultant	8,317	1,373	-	855	-	-	-	-
Vector & Chemical Control	694	7,540	8,585	4,475	15,861	8,600	16,800	11,700
Restroom Supplies	524	477	485	321	238	200	400	400
Fuel Expense	-	-	-	-	43	200	-	-
Events/Entertainment/Food	-	-	32	393	435	1,700	-	-
Other/Test Event/NNO & AD	-	-	-	120	-	2,000	1,200	1,100
Winter Lighting	-	1,580	2,970	2,511	2,455	3,600	2,200	3,000
August Event (Concert)	1,200	277	900	7,197	-	1,500	600	1,000
Park Events - Eclipse	-	3,489	-	-	-	1,000	-	-
Easter Egg Hunt	1,227	983	1,023	-	562	1,000	-	1,000
Family Fun Day (September)	3,429	3,911	3,343	4,246	-	6,000	6,400	5,000
Halloween Event	-	-	-	-	-	-	-	-
July Event (Concert/Fireworks)	25,824	26,961	31,323	30,392	375	26,700	25,800	26,700
June Event (Concert)	750	734	1,075	719	800	1,500	800	1,000
May Event (Concert)	318	-	-	-	-	-	-	-
Copyright Fees	-	1,047	1,114	1,153	1,187	1,200	1,200	1,400
Facility Partnerships	1,055	1,355	1,435	1,765	570	1,900	2,000	2,000
Park Promotions	851	914	782	-	1,335	-	-	-
Park Utilities	(91)	-	-	-	-	-	-	-
Electric (Park)	5,141	5,372	5,636	4,509	3,342	4,700	5,400	5,500
Sewer (Park)	1,389	1,818	241	-	-	900	900	900
Water (Park)	4,745	6,487	6,410	5,961	2,619	4,900	5,500	5,600
Total Operating	69,068	75,923	73,995	74,571	37,390	75,900	76,800	85,800
<b>Park Lease</b>								
Storage Facility Rental	3,420	2,700	-	-	500	-	-	-
Total Lease	3,420	2,700	-	-	500	-	-	-

**CITY OF TWIN OAKS, MISSOURI -  
PARK AND STORMWATER FUND  
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE  
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL					BUDGET		
	2016	2017	2018	2019	2020	2021	2021	2022
<b>Repairs and Maintenance</b>								
Miscellaneous Expense	-	-	-	4,000	69	300	100	100
Lake Expense	-	-	-	-	3,346	3,900	3,100	3,100
Park Tools/Equipment/Rental	2,206	2,465	3,599	4,246	5,499	4,100	-	1,500
Repairs/Maint. - Storm Water	-	-	-	130	-	-	600	600
Park Repairs & Maintenance	3,841	3,239	19,882	8,073	(328)	3,600	9,200	13,600
Park Repairs & Maintenance - Scheduled	-	-	-	-	-	23,100	-	-
Park Facility Maintenance	3,966	2,518	6,967	3,332	2,155	4,100	3,400	4,100
Park Inspections	2,437	2,664	4,561	3,278	450	2,500	2,500	3,500
Park Landscaping Maintenance	17,463	21,521	24,789	27,908	18,051	7,000	19,000	5,000
Park Irrigation Maintenance	1,692	1,269	1,658	2,909	2,978	2,000	2,400	2,000
Park Electrical Maintenance	5,753	970	1,290	1,318	-	1,000	1,700	1,000
Total Park Repairs and Maintenance	37,358	34,646	62,746	55,194	32,220	51,600	42,000	34,500
<b>Capital Outlay</b>								
Engineering - Storm Water	10,555	2,905	-	713	1,504	-	3,200	-
Capital Projects - Storm Water	71,234	130,351	-	-	-	-	-	-
Total Storm Water	81,789	133,256	-	713	1,504	-	3,200	-
Park Capital Projects	7,022	10,470	4,918	21,027	35,862	-	27,000	33,000
Park Capital Projects - Lake Remediation	-	-	10,091	284,733	-	-	-	-
Park Capital Projects - Park Cameras	-	-	-	8,156	-	-	-	-
Park Engineering	1,468	(10)	29,202	88	-	-	-	-
Total Park Capital Projects	8,490	10,460	44,211	314,004	35,862	-	27,000	33,000
Total Expenses	241,280	299,410	231,421	483,118	138,132	168,400	189,600	195,900
<b>Excess (deficiency) of revenues over (under) expenses</b>	29,533	(9,946)	124,875	(192,445)	117,257	108,600	111,500	78,700
<b>OTHER SOURCES(USES) OF FUNDS</b>								
Transfer From Park / (To) CIST	-	(28,600)	(85,672)	(85,672)	(85,672)	(57,200)	(57,200)	(57,200)
<b>CHANGE IN FUND BALANCE</b>	29,533	(38,546)	39,203	(278,117)	31,585	51,400	54,300	21,500
<b>FUND BALANCE -</b>								
Beginning of Year	479,289	508,822	470,276	509,479	231,362	262,947	262,947	317,247
End of Year	\$508,822	\$470,276	\$509,479	\$231,362	\$262,947	\$314,347	\$317,247	\$338,747

**CITY OF TWIN OAKS, MISSOURI -  
ROAD FUND  
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE  
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL					BUDGET		PLANS
	2016	2017	2018	2019	2020	2021	2022	2023
<b>REVENUE</b>								
Road & Bridge Tax - M	\$ 13,372	\$ 14,561	\$ 15,792	\$ 12,291	\$ 27,379	\$ 33,200	\$ 22,400	\$ 22,600
Motor Fuel Tax - M	10,533	10,565	10,517	10,202	9,896	8,600	10,400	10,700
Total	23,905	25,126	26,309	22,493	37,275	41,800	32,800	33,300
<b>EXPENSES</b>								
<b>Personnel Services</b>	37,923	42,022	45,932	49,084	46,594	45,800	53,100	55,800
<b>Operating</b>	-	-	-	-	-	-	-	-
Snow Removal	19,275	10,350	24,394	47,567	11,918	23,200	33,200	28,900
Street Lights	9,244	8,491	8,380	14,656	1,997	8,800	8,100	8,100
Street Signs	1,424	1,608	184	24	65	100	200	200
R-O-W Landscaping/Mowing	23,872	46,354	30,010	31,531	34,668	35,800	30,500	35,800
Tree Trimming/Emergency Removal	1,280	1,325	4,775	3,700	1,675	2,500	-	-
Auto Expense	2,841	2,108	2,974	1,599	1,372	1,500	3,000	3,000
Fuel Expense	1,358	1,256	1,230	1,449	1,089	1,000	1,700	1,700
Utilities - Road	12,398	13,018	14,502	11,772	16,967	11,700	12,000	12,200
Total Operating	71,692	84,510	86,449	112,298	69,751	84,600	88,700	89,900
Road Tools & Supplies	460	557	292	16	103	-	-	1,500
Road Repairs & Maintenance	20,896	6,335	18,136	22,692	19,851	12,700	14,200	15,000
Road Repairs & Maintenance	-	-	-	-	-	7,400	-	-
Road Irrigation Maintenance	-	-	-	902	1,332	-	-	-
Total tools and repairs	21,356	6,892	18,428	23,610	21,286	20,100	14,200	16,500
<b>Capital additions</b>								
Road Capital Projects	49,274	31,200	-	-	10,969	100,000	18,700	67,500
Cap Proj - Big Bend Lighting	-	-	738	84,957	-	-	-	-
Road Engineering	4,544	4,353	36,858	16,379	9,361	-	27,000	-
Total Capital Additions	53,818	35,553	37,596	101,336	20,330	100,000	45,700	67,500
Total	184,789	168,977	188,405	286,328	157,961	250,500	201,700	229,700
Excess (deficiency) of revenues over (under) expenses	(160,884)	(143,851)	(162,096)	(263,835)	(120,686)	(208,700)	(168,900)	(196,400)
<b>OTHER SOURCES(USES) OF FUNDS</b>								
Transfer (To) Road from CIST	160,884	143,851	162,094	287,953	97,150	208,700	168,900	196,400
<b>CHANGE IN FUND BALANCE</b>	-	-	(2)	24,118	(23,536)	-	-	-
<b>FUND BALANCE -</b>								
Beginning of Year	-	-	-	(2)	24,116	580	580	580
End of Year	\$ -	\$ -	\$ (2)	\$ 24,116	\$ 580	\$ 580	\$ 580	\$ 580

**CITY OF TWIN OAKS, MISSOURI -  
CAPITAL IMPROVEMENTS FUND  
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE  
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL					BUDGET		
	2016	2017	2018	2019	2020	2021	2022	2022
<b>REVENUES</b>								
Capital Improvements Sales Tax	\$ 229,203	\$ 245,705	\$ 217,342	\$ 246,985	\$ 224,340	\$ 242,300	\$ 252,400	\$ 240,100
Miscellaneous Revenue	-	-	-	-	5,051	-	-	-
Interest Income	-	2,383	282	-	-	-	-	-
<b>Total</b>	<b>229,203</b>	<b>248,088</b>	<b>217,624</b>	<b>246,985</b>	<b>229,391</b>	<b>242,300</b>	<b>252,400</b>	<b>240,100</b>
<b>EXPENSES</b>								
Capital Outlay	4,490	-	15,450	-	-	40,000	28,700	-
Twin Oaks City Center	-	1,823,628	93,572	-	-	-	-	-
Capital Outlay - Project 4	-	-	32,650	-	-	-	-	-
Village Hall Construction	110,182	53,418	55	-	-	-	-	-
Website Update	-	-	154	4,179	-	-	-	-
<b>Total Capital Outlay</b>	<b>114,672</b>	<b>1,877,046</b>	<b>141,881</b>	<b>4,179</b>	<b>-</b>	<b>40,000</b>	<b>28,700</b>	<b>-</b>
Debt Service - Principal	-	40,460	81,209	84,331	87,889	87,900	87,900	87,900
Debt Service - Interest	-	30,933	61,578	58,297	54,884	54,900	54,900	54,900
<b>Debt Service</b>	<b>-</b>	<b>71,393</b>	<b>142,787</b>	<b>142,628</b>	<b>142,773</b>	<b>142,800</b>	<b>142,800</b>	<b>142,800</b>
<b>Total</b>	<b>114,672</b>	<b>1,948,439</b>	<b>284,668</b>	<b>146,807</b>	<b>142,773</b>	<b>182,800</b>	<b>171,500</b>	<b>142,800</b>
<b>Excess (deficiency) of revenues over (under) expenses</b>	<b>114,531</b>	<b>(1,700,351)</b>	<b>(67,044)</b>	<b>100,178</b>	<b>86,618</b>	<b>59,500</b>	<b>80,900</b>	<b>97,300</b>
<b>OTHER SOURCES(USES) OF FUNDS</b>								
Transfer From CIST (To) Road	(160,884)	(143,851)	(162,094)	(287,953)	(97,150)	(208,700)	(168,900)	(196,400)
Transfer (To) CIST From PARK	-	28,600	142,787	85,672	85,672	57,200	57,200	57,200
Transfer (To) CIST From General	-	42,900	-	57,115	57,115	85,700	85,700	85,700
<b>Total Transfers</b>	<b>(160,884)</b>	<b>(72,351)</b>	<b>(19,307)</b>	<b>(145,166)</b>	<b>45,637</b>	<b>(65,800)</b>	<b>(26,000)</b>	<b>(53,500)</b>
Debt proceeds	-	1,600,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>(160,884)</b>	<b>1,527,649</b>	<b>(19,307)</b>	<b>(145,166)</b>	<b>45,637</b>	<b>(65,800)</b>	<b>(26,000)</b>	<b>(53,500)</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(46,353)</b>	<b>(172,702)</b>	<b>(86,351)</b>	<b>(44,988)</b>	<b>132,255</b>	<b>(6,300)</b>	<b>54,900</b>	<b>43,800</b>
<b>FUND BALANCE -</b>								
Beginning of Year	808,838	762,485	589,783	503,432	458,444	590,699	590,699	645,599
<b>End of Year</b>	<b>\$ 762,485</b>	<b>\$ 589,783</b>	<b>\$ 503,432</b>	<b>\$ 458,444</b>	<b>\$ 590,699</b>	<b>\$ 584,399</b>	<b>\$ 645,599</b>	<b>\$ 689,399</b>

**CITY OF TWIN OAKS, MISSOURI -  
SEWER LATERAL FUND  
STATEMENTS OF REVENUES, EXPENSES AND FUND BALANCE  
FOR THE SEVEN FISCAL YEARS ENDING DECEMBER 31, 2022**

	ACTUAL					BUDGET		
	2016	2017	2018	2019	2020	2021	2022	2022
<b>REVENUES</b>								
Sewer lateral fees	\$ 2,170	\$ 4,783	\$ 4,657	\$ 4,248	\$ 3,799	\$ 4,200	\$ 4,700	\$ 4,700
Interest Income	269	269	296	1,951	215	2,000	100	100
Total	2,439	5,052	4,953	6,199	4,014	6,200	4,800	4,800
<b>EXPENSES</b>								
Operating	3,960	3,836	-	1,923	3,993	3,000	28,500	4,500
Total	3,960	3,836	-	1,923	3,993	3,000	28,500	4,500
Excess (deficiency) of revenues over (under) expenses	(1,521)	1,216	4,953	4,276	21	3,200	(23,700)	300
<b>OTHER SOURCES(USES) OF FUNDS</b>								
Transfer (To) SL From CF	-	-	-	-	-	-	-	-
<b>CHANGE IN FUND BALANCE</b>	(1,521)	1,216	4,953	4,276	21	3,200	(23,700)	300
<b>FUND BALANCE -</b>								
Prior Period Adjustment		2,583						
Beginning of Year	53,918	52,397	56,196	61,149	65,425	65,446	65,446	41,746
End of Year	\$52,397	\$56,196	\$61,149	\$65,425	\$65,446	\$68,646	\$41,746	\$42,046



**CITY OF TWIN OAKS, MISSOURI**  
**CAPITAL IMPROVEMENT PROGRAM**  
**FOR THE TWO FISCAL YEARS ENDING DECEMBER 31, 2022**

PROJECT DESCRIPTION	Acct. No.	2021			2022
		Actual	Forecast	Budget	
Autumn Leaf Runoff	4-702	\$ -	\$ 1,750	\$ 40,000	\$ -
Autumn Leaf Runoff - Engineering	2-708	3,194	3,194		
Crescent Ave. Safety Improvements	1-701				20,000
Crescent Ave. Sidewalk - Engineering	1-709	26,935	26,935		
Curb Replacement	1-701	7,995	7,995	22,000	15,000
Golden Oak Landscaping of Circles	1-701	2,500	2,500	3,000	
Golden Oak Light	1-701	1,195	1,195		
Golden Oak Sinkhole	1-701		6,950		
Meramec Station Road Repair	1-701				30,000
North Woods Pump Repair	2-701	4,920	4,920		
Waterfall Pump Repair	2-701	4,571	4,571		
Park Border Fence Replacement	2-701				33,000
Park Play Ground Surface Repair	2-701	6,065	6,065		
Park Path Resurfacing/Resealing	2-701	11,401	11,401		
Radar Sign Replacement	1-701				2,500
Truck Replacement (State Contract)	4-702	26,883	26,883		
		\$ 95,659	\$ 104,359	\$ 65,000	\$ 100,500

**SUMMARY BY FUND AND ACCOUNT NUMBER**

CIST - Capital Projects	4-702	\$ 26,883	\$ 28,633	\$ 40,000	\$ -
Parks - Park Capital Projects	2-701	26,957	26,957		33,000
Parks - Stormwater Engineering	2-708	3,194	3,194		-
Road - Capital Projects	1-701	11,690	18,640		67,500
Road - Engineering	1-709	26,935	26,935		-
		\$ 95,659	\$ 104,359	\$ 40,000	\$ 100,500